Being everywhere can help your business go anywhere.

High performance. Delivered.

Web-enabled mobile devices now number in the billions—from smart phones to vehicles, tablets to factory equipment. In industry after industry, we’re helping clients use mobility to connect consumers, employees, businesses and machines. The result: better communication, increased workforce productivity, enhanced collaboration and more transactions. That’s high performance, delivered.

consulting | technology | outsourcing

accenture
# Overview of Events

## Monday 4 June 2012

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<tr>
<th>Time</th>
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<tr>
<td>09.00-12.15</td>
<td><strong>Session I</strong></td>
<td>Grandmaster Suite</td>
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<td>10.30-11.00</td>
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<td>12.30</td>
<td>Press Conference</td>
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<tr>
<td>13.30-16.15</td>
<td><strong>Session II</strong></td>
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<td>Coffee Break</td>
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<tr>
<td>16.45-19.15</td>
<td>EURELECTRIC Board &amp; General Meetings</td>
<td>Portomaso Ballroom</td>
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</tbody>
</table>

### Social Activities

- **10.00** Accompanying persons tour
  Lobby of each hotel (Hilton & Le Meridien)
- **19.00** Buses depart from each of the listed hotels
- **19.30** Gala dinner
  Mediterranean Conference Centre

## Tuesday 5 June 2012

<table>
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<tr>
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<td>09.00-12.00</td>
<td><strong>Session III</strong></td>
<td>Grandmaster Suite</td>
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<tr>
<td>09.00-09.45</td>
<td>Presentation of the EURELECTRIC Award</td>
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</table>
INTERCONNECTOR
Ending Malta’s grid isolation with a 100km 230kV 200MW HVAC interconnector linking Malta to the European Electricity Grid.

NEW GENERATING PLANT
A highly efficient and flexible generating plant complete with unprecedented abatement equipment.

IUBS PROJECT
A holistic project encompassing the nationwide rollout of Smart Meters, SCADA and a new billing system.

www.enemalta.com.mt
COMMITTED TO CLEANER ENERGY
COMPOSITION OF PROGRAMME COMMITTEE

CHAIRMAN

• Fulvio CONTI
  President of EURELECTRIC & CEO of ENEL

MEMBERS

• Matias ALONSO, Global Managing Director, Utilities Industry Group, Accenture
• Guillermo AMANN, CEO’s staff, Ormazabal y CIA
• Peter BIRKNER, Executive Member of the Board (CTO), Mainova AG
• Matt BROWN, Senior Director, Poyry Management Consulting Ltd
• Maciej BURNY, Head of Unit – Regulations, Polish Power Grid Company
• Louis GIORDIMAINA, Executive Chairman of Enemalta
• Zuzana KREJCIRIKOVA, EU Department Director, CEZ, a.s.
• William S. KYTE, Senior Advisor, Climate Change, E.ON UK
• Snorre LAMARK, Director, Energi Norge
• Gunnar LUNDBERG, Chairman of the EURELECTRIC Markets Committee
• Marco MARGHERI, Head of EU Liaison Office, Edison S.p.A.
• Anne-Marie REGO, Head of Policy Management, EURELECTRIC
• Michael SEBANZ, Director EU Representation Office, Oesterreichs E-Wirtschaft
• Hans ten BERGE, Secretary General of EURELECTRIC
• Owen WILSON, Chairman of the EURELECTRIC Environment & Sustainable Development Policy Committee
• Stephen WOODHOUSE, Director, Poyry Management Consulting Ltd
• Roberto ZANGRANDI, Head of European Institutional Relations, ENEL S.p.A.

COMPOSITION OF ORGANISING COMMITTEE

CHAIRMAN

• Louis GIORDIMAINA, Executive Chairman of Enemalta

MEMBERS

• Melanie HART, Enemalta
• Bronia MERCIECA, Enemalta
• Neil CARUANA, Enemalta
• Marc DENYS, Head of Administration, EURELECTRIC
• Emily O’LEARY, Event Officer, EURELECTRIC
• Ann STRZELCZYK, Assistant, EURELECTRIC
A plethora of international events have profoundly impacted energy and climate policies worldwide: the Fukushima nuclear tragedy, the “Arab Spring” Middle East / North African uprisings, the euro crisis, the financial and economic crisis, the uncertainty that surrounded Durban climate negotiations, and the breakthrough in shale gas, to name but a few. This “new era” for European energy has forced governments to refocus efforts on reducing import dependency and bolstering supply through stimulating competitive and integrated markets. In this context, the ability of our sector to attract and efficiently invest capital becomes a key driver for success and industry strategies are being refined to make sustainable innovation an integral part of the business.

The energy challenges confronting Europe and the world today require urgent and ambitious decisions by politicians and industry alike. While Europe does have a comprehensive energy and climate agenda it will take decades to put our energy system onto a sustainable and secure path if public awareness is not sufficiently raised, energy / climate policies remain uncoordinated, and finance is not forthcoming. Europe urgently needs to wake up to these facts and conduct an internal “reality check”. Without a change of mind set, the EU risks failure on its decarbonisation agenda and market integration ambitions.
Session III 09.00 - 12.00
CEO Forum: financing investments, refining strategies

Massive investments, both in generation and in grid infrastructure, are clearly required in the coming years if the EU is to meet its low-carbon energy agenda. In the context of the current economic, financial and sovereign debt crisis in Europe, capital markets are, however, reluctant to provide the levels of financing needed for long-term investments. How do our CEOs view the future? What strategies do they have? What will be the end game? And who’s ultimately accountable – industry or politics?

Session IV 13.45 - 16.00
EU Islands: test beds for mainland integration?

The large majority of Europe's islands are isolated systems. They thus face particular challenges in terms of secure and sustainable energy supply. The development of innovative and alternative technologies, including affordable renewables, electricity storage and smart grids, is key to a successful - and sustainable - energy strategy for islands, whilst reducing, in the long-run, the dependency on diesel oil for conventional generation. Islands also play a significant role as “test beds” for deployment of new technologies, for example, or for the integration of variable RES into the system.
The EURELECTRIC Award, inaugurated at the Barcelona EURELECTRIC Convention in 2008, seeks to honour companies or persons that have made a pioneering contribution towards the development of the electricity industry. The winner is selected by a jury composed of industry and external personalities and is chaired by Paul Bulteel, former Secretary General and Ambassador for EURELECTRIC.

EURELECTRIC Award winners to date:

- **EURELECTRIC Convention – Stockholm 2011**
  Asta Sihvonen-Punkka, former Vice Chair of the European Regulators’ Group for Gas and Electricity (ERGEG) and Chair of ERGEG’s stakeholder platform, for her leadership in advancing market integration through the development of a roadmap for an internal electricity market by 2014.

- **EURELECTRIC Convention – Dublin 2010**
  Joint winners:
  - J Christer Ericsson, Chairman of the Board of the Swedish Corporation, JCE Group AB, who founded Green Circle Bio Energy Inc., the world’s largest pellet plant in Florida.

- **EURELECTRIC Convention – Bucharest 2009**
  British Liberal Democrat MEP Chris Davies, for his commitment to recognising the need for a solid regulatory framework for CCS technologies

- **EURELECTRIC Convention – Barcelona 2008**
  Toyota, for its plug-in hybrid vehicle technology

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**Composition of the Jury for the 2012 EURELECTRIC Award:**

**Chairman:** Paul Bulteel, EURELECTRIC Ambassador

Since 2010, EURELECTRIC has organised a formal student competition as an integral part of its Annual Convention. Students from all across Europe are invited to submit a one-page essay on a specific, predefined theme. The winning entry is judged by an independent industry expert. The student is also given the opportunity to present his/her essay to the audience of high-level delegates and is formally handed the Student Award.

This year’s student competition theme is as follows: “Can innovation in the electricity industry jumpstart a clean energy economy? What concrete actions are necessary to drive this change?”

Previous Student Award winners / themes:

- EURELECTRIC Convention – Stockholm 2011
  Emi Bertoli, University of Trieste, Italy
  “Would investment in the electricity sector best flourish in a European or national regulatory framework?”

- EURELECTRIC Convention – Dublin 2010
  Patrick McCartan, Dublin Institute of Technology, Ireland
  “If you were given a minute to address international leaders during the UN climate negotiations, what single message would you convey – and why - on the electricity industry’s role in meeting the climate challenge?”
Confirmation

The Swiss climate protection organisation myclimate confirms that EURELECTRIC has made a sustainable contribution to voluntary climate protection by offsetting the following quantity of CO2e in high quality myclimate carbon offset projects:

**CO2e quantity: 500.85 tonnes**

climate neutral EURELECTRIC Annual Conference 2012

Zurich, 10 February 2012

René Estermann
Chief Executive Officer

Confirmation number: 24732

myclimate - The Climate Protection Partnership is registered under Swiss Federal Law as a non-profit, tax exempt foundation that promotes climate protection.

Date of issue: 5 July 2011
File number: 11/10 312
Liberalisation vs re-regulation: The future market direction?

Decarbonisation and market harmonisation objectives create a policy dilemma between re-regulation and liberalisation. We are proposing a multi-client study to explore this issue.

Will the future energy sector be based on market principles or are we returning to regulated investments?

We invite EURELECTRIC convention participants to join our new Future Market Direction multi-client study.

REGISTER YOUR INTEREST TODAY

Stephen Woodhouse
Director, MARKET DESIGN
stephen.woodhouse@poyry.com
+44 1865 722660
+44 7970 572444
DAY 1 Programme
MONDAY 4 JUNE  MORNING  (09.00-12.15)

WELCOME + OPENING ADDRESSES

09.00  
Fulvio CONTI  
President of EURELECTRIC  
CEO of ENEL

Tonio FENECH  
Minister of Finance, the Economy & Investment, Malta

Philip LOWE  
Director General, DG Energy  
(on behalf of Günther OETTINGER, European Commissioner for Energy)

SESSION I
ENERGY CHALLENGES: A GLOBAL PERSPECTIVE

Chairman & Moderator

Guy TURNER  
Director, Commodity Market Research  
Bloomberg New Energy Finance

KEYNOTE SPEECHES:  
ENERGY POLICY INSIGHTS: RESPONDING TO THE CHALLENGES OF A GLOBALISED WORLD

09.30  
Views from a Development Perspective  
Andris PIEBALGS  
European Commissioner for Development

09.50  
Views from Europe  
Fulvio CONTI  
President of EURELECTRIC  
CEO of ENEL

10.10  
Views from the US  
Michael G. MORRIS  
Chairman of the Board of American Electric Power
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<td>Panel Debate</td>
<td>Introduced by Electronic Voting</td>
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<td>Serge Colle Head of Accenture Utilities Practice - Austria, Switzerland, Germany</td>
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<td>Keynote Speakers + Additional Panellist</td>
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<td>Dominik Thumfart Managing Director &amp; Co-Head of Infrastructure &amp; Renewable Energy Finance Deutsche Bank</td>
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<tr>
<td>12.15-13.30</td>
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**Audience involvement in panel discussions. Feedback through electronic voting.**
SESSION II

MISMATCHED EUROPEAN POLICIES:
ENERGY / CLIMATE REALITY CHECK

Chairman & Moderator

Stephen WOODHOUSE
Director
Pöyry Management Consulting

Keynote speeches:

13.30
Mapping the Road to Green Success:
Reconciling the Different Targets
Connie HEDegaard
European Commissioner for
Climate Action

13.50
Getting the Supply Side Right:
Is Carbon the Driver?
Johannes TEYSSSEN
Vice President of EURELECTRIC
CEO of E.ON AG

14.10
Intelligent Energy Networks:
How Smart do our Grids need to be?
Michèle BELLON
Chair of EURELECTRIC DSO
Directors’ Gathering
CEO of ERDF

14.30-15.00 Coffee Break
**Panel Debate**

15.00-16.15 Panel Debate

Introduced by Electronic Voting

*Keynote Speakers + Additional Panellists*

**Inge Bernaerts**
Head of Unit for Wholesale Markets; Electricity & Gas - DG Energy
European Commission

**Daniel Dobbeni**
President of ENTSO-E

**Amit Bando**
Executive Director of IPEEC (International Partnership for Energy Efficiency Cooperation)

**16.15**  
End of Day 1

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**Audience involvement in panel discussions. Feedback through electronic voting.**
Ormazabal supports actively the development of smart grids, offering solutions that improve efficient energy distribution.

Ormazabal’s Intelligent Energy Management Node improves safety, reliability and sustainability of modern distribution networks by means of:

- Automation functions
- Monitoring of the MV/LV network
- Communications
- Telemangement

www.ormazabal.com
BWSC’s business philosophy is to implement the cleanest and most energy efficient technology in our power plants:

- Minimum CO₂, Nitrogen Oxides (NOₓ), Sulphur Dioxide (SO₂), Particulate Matter emissions (soot and fuel ash) as well as minimum energy resource consumption.
- CO₂ neutral biofuel solutions available.
- Comply with the most stringent pollutant emission limits, either by primary methods (fuel quality selection, low emission technology) or by application of secondary (flue gas) abatement technology.

Burmeister & Wain Scandinavian Contractor A/S (BWSC) is a global turnkey developer, contractor and operator of custom tailored medium to large-scale power plants. BWSC develops and supplies conventional fossil-fuelled power plants as well as selected renewable and waste-to-energy technologies.

BWSC takes the responsibility for every aspect of project development, plant design, construction, operation, maintenance, training, and highly specialised services and upgrades. For the last three decades, BWSC has supplied more than 160 power plants to 50 countries with a total generating capacity in excess of 3,000 MW.

www.bwsc.com
DAY 2 Programme

TUESDAY 5 JUNE MORNING (09.00-12.00)

09.00  WELCOME
HANS TEN BERGE
Secretary General
EURELECTRIC

09.05  EURELECTRIC AWARDS
INDUSTRY AWARD
PAUL BULTEEL
European Electricity Ambassador for
EURELECTRIC

STUDENT AWARD
WILLIAM S. KYTE
Senior Advisor, Climate Change, E.ON UK

SESSION III
CEO Forum:
FINANCING INVESTMENTS, REFINING STRATEGIES

Chairman & Moderator
HANS TEN BERGE
Secretary General
EURELECTRIC

KEYNOTE SPEECH:
09.45  The Single Market Challenge: Who Takes Charge of the Missing Links?
MATIAS ALONSO
Global Managing Director,
Utilities Industry Group - Accenture

AUDIENCE INVOLVEMENT IN PANEL DISCUSSIONS.
FEEDBACK THROUGH ELECTRONIC VOTING.
**10.15-11.45 Panel Debate**

Introduced by Electronic Voting

Keynote Speaker + Additional Panellists

- **Fulvio Conti**
  President of EURELECTRIC
  CEO of ENEL

- **Louis Giordimaina**
  Chairman and CEO of Enemalta

- **Wolfgang Anzengruber**
  CEO of Verbund AG

- **Pat O’Doherty**
  CEO of ESB

- **Oluf Ulseth**
  CEO of Energy Norway

- **Tapio Kuula**
  President & CEO of Fortum

- **Arthuros Zervos**
  CEO of Public Power Corporation S.A. (PPC)

**Conclusions**

- **11.45**
  **Hans Ten Berge**
  Secretary General
  EURELECTRIC

- **12.00-13.45 Lunch**
SESSION IV

EU ISLANDS: TEST BEDS FOR MAINLAND INTEGRATION?

Chairman & Moderator

JAVIER ORMAZABAL
President & Chairman of the Board of Ormazabal

KEYNOTE SPEECHES

13.45
Power Supply Challenges in Islands
Tom WOODFORD
Chairman of EURELECTRIC Islands Group
Generation Manager – Utility
Guernsey Electricity

14.00
Sustainable Solutions: The Role of the European Commission
Marie DONNELLY
Director, DG Energy
European Commission

14.15-15.00 CASE PRESENTATIONS
Using Islands as Test Beds for New Energy Technologies

14.15
How to Manage Intermittency on Islands – EDF Case Studies
Thierry PONS
Senior Vice President
Island Energy Systems, EDF Group

14.30
Island challenges- EDA Experience
Paulo ANDRÉ
Chief of Department of Power Plant Investments
Electricity of Azores (EDA)

14.45
Smart Grids in Cyprus - A DSO Perspective
Venizeios EFTHYMIOU
Network Development Projects Manager
Electricity Authority of Cyprus
15.00-16.00  Panel Debate  
Introduced by Electronic Voting

Keynote Speakers + Additional Panellists

**Stine Grenaa Jensen**  
Senior Economist  
Danish Energy Association

**David Padfield**  
Operations Director  
Jersey Electricity PLC

**Christos E. Christodoulides**  
Director  
Cyprus Transmission System Operator

**Pierre Jean Coulon**  
Member of the European Economic & Social Committee

16.00  End of Conference
CIGRE SESSION
26th - 31st August 2012
Paris, Palais des Congrès
Paris, France (Porte Maillot)

A week-long Technical Programme
A Technical Exhibition, now over 2 floors
A unique opportunity to interact with 6000 managers and experts from the worldwide Power Industry

For the program, and registration, visit: www.cigre.org

Rates: €930 for a CIGRE member, €1120 for a non member, before July 31st, 2012

For information on registration:
liliane.nev@cigre.org
T. + 33 (0)1 53 89 12 90

INTERNATIONAL COUNCIL ON LARGE ELECTRIC SYSTEMS
Conseil International des Grands Réseaux Électriques

http://www.cigre.org
Building a smarter planet, one country at a time.

On the Mediterranean island of Malta, power and water are intricately linked. The nation’s electricity is generated entirely by imported fossil fuel, while the country depends on electrically powered desalination plants for over half of its water supply. In fact, about 76% of the cost of water from these plants on Malta is directly related to energy production. Meanwhile, rising sea levels threaten Malta’s underground freshwater source.

This presents a complex, interconnected series of challenges that require immediate attention to ensure the country has sustainable resources for the future.

A smarter planet needs smarter energy systems. That’s why the Maltese national power and water utilities — Enemalta and Water Services Corporation — are partnering with IBM to help their country become the first in the world to build a nationwide smart grid and a fully integrated electricity and water system.

This system will be able to identify water leaks and electricity losses in the grid, allowing the utilities to more intelligently plan their investments in the network and reduce inefficiency. 250,000 interactive meters will monitor electricity usage, set variable rates, and reward customers who consume less energy and water. Acting as thousands of intelligent sensors, they will be deployed along transmission lines, substations, and other existing infrastructure to manage electricity distribution more efficiently and to anticipate problems.

All of this data can then be collected and analyzed to help lower costs, reduce consumption and cut greenhouse gas emissions. By addressing the issues of water and power as a system, the Maltese government can provide citizens with better information to make smarter decisions about how and when they use power — and the country can begin the task of replacing carbon-intensive fuel oil with renewable energy for the future.

Let’s build a smarter planet. For more ideas about smarter power for a smarter planet, please visit ibm.com/smarterplanet/energy.
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<th>Name</th>
<th>Position/Role</th>
<th>Organization/Company</th>
<th>Country</th>
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<tbody>
<tr>
<td>AAGAARD Lars</td>
<td>Managing Director</td>
<td>Dansk Energi</td>
<td>DENMARK</td>
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<tr>
<td>AKALIN Atilla</td>
<td>Member of the Board of Directors</td>
<td>TESAB</td>
<td>TURKEY</td>
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<tr>
<td>ALDERS Hans</td>
<td>President</td>
<td>Energie-Nederland</td>
<td>THE NETHERLANDS</td>
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<tr>
<td>ALEKSANDRAVICIUS Dalius</td>
<td>Head of Strategy and Business Development</td>
<td>Nacionaline Lietuvos elektros asociacija/ AB LESTO</td>
<td>LITHUANIA</td>
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<tr>
<td>ALONSO Matias</td>
<td>Global Managing Director-Utilities Industry Group</td>
<td>Accenture</td>
<td>SPAIN</td>
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<tr>
<td>AMANN Guillermo</td>
<td>Senior Advisor to the President</td>
<td>ORMAZABAL</td>
<td>SPAIN</td>
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<tr>
<td>ANDERSSON Bosse</td>
<td>President</td>
<td>Svensk Energi - Swedenergy AB</td>
<td>SWEDEN</td>
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<tr>
<td>ANZENGRUBER Wolfgang</td>
<td>CEO</td>
<td>Verbund AG</td>
<td>AUSTRIA</td>
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<tr>
<td>ANZINGER Barbara</td>
<td>Member of the Management Board</td>
<td>Karl-Franzens University Graz</td>
<td>AUSTRIA</td>
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<tr>
<td>ARUKAEVU Jaanus</td>
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<td>Union of the Electricity Industry of Estonia</td>
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<tr>
<td>BAART Martin</td>
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<td>GERMANY</td>
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<tr>
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<td>Senior Market Development Manager</td>
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<td>BAKKER Marco</td>
<td>Business Developer</td>
<td>ECN - Energy research Centre of the Netherlands</td>
<td>THE NETHERLANDS</td>
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<tr>
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<td>Electric Power Utilities - ELECPOR</td>
<td>PORTUGAL</td>
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<tr>
<td>BARTH Thomas</td>
<td>Vorsitzender des Vorstands/CEO</td>
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<tr>
<td>BARTLOM Jürg E.</td>
<td>Journalist</td>
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<td>SWITZERLAND</td>
</tr>
<tr>
<td>BAS Satisfaction</td>
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<td>GDF SUEZ Energy Services</td>
<td>FRANCE</td>
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<tr>
<td>BAKER FRANK</td>
<td>Executive Managing Director</td>
<td>VGB PowerTech e.V.</td>
<td>GERMANY</td>
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<tr>
<td>BAUMGARTNER-RUITE</td>
<td>Member of the Management Board</td>
<td>VERBUND AG</td>
<td>AUSTRIA</td>
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Participants

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Head of Office European Affairs
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ABB
NORWAY

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Director
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BUCHEL CHRISTIAN-C
Steering Director Board of Management
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FRANCE

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BULLOCK Poppy
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MLex market intelligence
BELGIUM

BULTEEL Paul
European Electricity Ambassador for EURELECTRIC

BUTTGEREIT Reinhold
Secretary General
EPIA - European Photovoltaic Industry Association
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<td>The French Union of Electricity (UFE) FRANCE</td>
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<td>Clerens Patrick</td>
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<td>EPPSA - European Power Plant Suppliers Association</td>
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<tr>
<td>Cojoc Razvan</td>
<td>Division Manager</td>
<td>Hidroelectrica SA ROMANIA</td>
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<td>CEO and General Manager</td>
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